United States Court of AppealsFor the First Circuit

No. 23-2030

LISA MENNINGER,

Plaintiff - Appellee,

v.

PPD DEVELOPMENT, L.P.,

Defendant - Appellant.

MANDATE

Entered: August 15, 2025

In accordance with the judgment of July 24, 2025, and pursuant to Federal Rule of Appellate Procedure 41(a), this constitutes the formal mandate of this Court.

By the Court:

Anastasia Dubrovsky, Clerk

cc:

Douglas Warren Baruch John P. Bueker Patrick Michael Curran Jr. Douglas H. Hallward-Driemeier Patrick J. Hannon Rachel Reingold Mandel Stephanie Schuster Jennifer M. Wollenberg